

### Sevenoaks Town Partnership Meeting

To be held at Sevenoaks Town Council Chamber

6:30pm: Wednesday 19th February 2020

### **Executive Board**

Representing	Number	Current Member	Current Organisation
Sevenoaks Town Council	3	Cllr Simon Raikes	
		Cllr Victoria	
		Granville-Baxter	
		CEO / Town Clerk	
Sevenoaks District Council	1	Cllr Avril Hunter	
Transport	2	Tony Clayton	Sevenoaks Rail Travellers Association
		Austin Blackburn	Go Coach
Leisure Facilities	3	Jane Parish CEO	Sencio
		Andrew Eyre (Chairman)	Stag
		Knole	Hannah Kay
Chamber of Commerce	1	Julie Phillips	
Blighs Meadow	1		Savills, agent for Bligh's owners Standard
			Life Investments
Sevenoaks Chronicle	1		
Sevenoaks Society	1	Roger Walshe	
Large Business	2	Maxine Morgans (Vice Chairman)	Specsavers
		Elizabeth Dolding	Warners Solicitors
Small Independent Business	2	Roberta Ware	Francis Jones Jewellers
		Glenn Ball	Local Architect
Resident Association	1		
Round Table	1		
Police	1		
	20		

### **AGENDA**

- 1. Apologies for Absence
- 2. Declaration of Interest
- 3. Minutes

To receive and approve the minutes of the Sevenoaks Town Partnership Meeting held on the 15th January 2020 (copy attached)

Patron: Sir Michael Fallon

Care of Sevenoaks Town Council, Bradbourne Vale Road, Sevenoaks, Kent, TN13 3QG

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Web: www.sevenoakspartnership.org twitter: @sevenoakstp



- 4. Neighbourhood Development Plan and proposed Cultural Quarter Presentation.
- 5. Sevenoaks Town Partnership Strategy Review (see revised strategy attached)
- 6. Sevenoaks Christmas Lights
  - I. Switch-On Event Proposals
  - II. Business Contribution
- 7. Sevenoaks in Bloom
- 8. Heritage Open Day 19th September 2020
- 9. Ferrari Event 21st June 2020

### 10. Members Organisations

To receive updates from partnership members on their organisation's activities

### 11. Date of next meeting

To set date(s) for future meetings of the Town Partnership Executive Board.

Wednesday 8<sup>th</sup> April 2020 Wednesday 17<sup>th</sup> June 2020 Wednesday 19<sup>th</sup> August 2020 Wednesday 7<sup>th</sup> October 2020 AGM Wednesday 16<sup>th</sup> December 2020

### 12. Press Release

### Minutes of Sevenoaks Town Partnership Meeting held at Sevenoaks Town Council on Wednesday 15<sup>th</sup> January 2020 at 6.30pm.

### **Executive Board**

Representing	Number	Current Member	Current Organisation	
Sevenoaks Town Council	3	CEO / Town Clerk		Present
		Cllr Victoria Granville-Baxter		Present
	1	Cllr Simon Raikes		Present
Sevenoaks District	1	Cllr Avril Hunter		Present
Transport	2	Tony Clayton	Sevenoaks Rail Travellers Association	Present
		Austin Blackburn	Go Coach	Present
Leisure Facilities	3	Jane Parish CEO	Sencio	Apologies
		Andrew Eyre (Chairman)	Stag	Present
		Mary Hayward	Knole	Present
Chamber of Commerce	1	Julie Phillips	CEO Sevenoaks & District Chamber of Commerce	Present
Bligh's Meadow	1		Savills, agent for Bligh's owners Standard Life Investments	Apologies
Sevenoaks Chronicle	1			Apologies
Sevenoaks Society	1	Roger Walshe		Present
Large Business	2	Maxine Morgans (Vice Chairman) Elizabeth	Specsavers Warners Solicitors	Present Present
		Dolding		
Small Independent	2	Roberta Ware	Francis Jones Jewellers	Present
Business		Glenn Ball	Local Architect	Apologies
Resident Association	1			
Round Table	1			Apologies
Police	1			Apologies
	20			

### Also, in Attendance:

Stephanie Harrison – Committee Clerk & Pink Week

Cllr Dr Merilyn Canet – Sevenoaks Town Council & Sevenoaks District Seniors Action Forum

Cllr R Parry – Sevenoaks Town Council

Ray Russell – Sevenoaks Summer Festival

John Levett – Sevenoaks Summer Festival

Lisa Marley – Berry & Lambert

Cllr Sue Camp – Sevenoaks Town Council

### Presentation on the Business Awards 2020

A presentation was given regarding possible changes to the 2020 Business Awards. The Board discussed many options, including some cost reducing initiatives such as reducing the size of the programme and changing from a two-course meal, to drinks and canapes. Other suggestions were to make it more of a cabaret style event by changing the compere, looking for an inspirational speaker and incorporating new categories to the already existing ones which would make for a more varied and inclusive business presence. Categories mentioned for discussion were:

- Creative Enterprise
- Professional Services
- Customer Service
- Hospitality Businesses
- Independent Businesses

### 1. Apologies for Absence

As noted above.

### 2. Declarations of Interest

There were declarations of interest.

### 3. Minutes

The minutes of the Sevenoaks Town Partnership meeting held on 13<sup>th</sup> November 2019 were received and agreed.

### 4. Sevenoaks Town Partnership Projects

Update on recent projects.

### Small Business Saturday

Recommendations for 2020 were to liaise with Sevenoaks District Council on free parking on the day, as well as how we can make it more inclusive. Researching other towns commitments to the day, as well as advertising, were also discussed. This will be reviewed at the next meeting.

### Hygiene Bank Collection

We had a very successful collection for the Hygiene Bank's Christmas initiative, with a huge amount of hygiene products brought to the Sevenoaks Town Council Offices. The Town Council offices will soon have a year-round collection bucket and look forward to this year's Christmas appeal.

### • Refill Scheme

The scheme was going well, with lots more businesses joining-in. Sevenoaks Book Shop was the latest to join and Sevenoaks Town Council would be doing more to promote the scheme in the Spring.

### Update on future projects

### • Business Show

This year's show will be held at The Stag Plaza on Friday 24<sup>th</sup> April from 10am-2pm. Sponsorship has already been sourced and work has started on booking businesses for the event.

### Wellbeing Show

This year's show will be held at The Stag Plaza on Friday 15<sup>th</sup> May from 10am-2pm. Sponsorship has already been sourced for this event and work has started on booking therapists for the event.

### Business Awards

This year's awards will be held at the Bat and Ball Community Centre on Friday 2<sup>nd</sup> October, starting at 7pm.

### 5. Member Organisations

Specsavers – Business is busy after Christmas.

**Sevenoaks District Council** – Awaiting Planning Inspector's decision regarding The Local Plan.

**Sevenoaks Rail Travellers Association** – Provided a submission relating to the Transport South East Strategy (copy attached).

### Go-Coach

- Buses running as usual.
- Safety concerns were raised over buses reversing at the bus park at Trinity School. There are 30 buses reversing at the present time, with numbers increasing to 50 in the future.
- The CIL application for the taxi project was successful, with a new app available for bookings. Go-Coach will link this with Age Concern, helping with mobility and access.

**Senior Actions Forum** – Very active now. Membership is now at 1200. Working with Go-Coach to reduce isolation by enabling members greater access to travel facilities.

**Knole** – The shuttle bus service worked well over November and December. The Tiger Who Came to Tea initiative brought in 17,000 visitors to Knole.

**Berry & Lambert** – Are experiencing a busy time with conveyancing.

**Sevenoaks Society** – Nothing to report and no update on the Farmers site petition.

Chamber of Commerce – Recently held a member review to help develop their strategy moving forward. There is a vacancy for a board member on both the Chamber board and the board of the Next Generation.

**Francis Jones** – Roberta was disappointed that she had not been informed regarding potential problems at the Christmas Lights Switch-on. Requested information on the follow-up from the Police and Crime Commissioner who attended previous meeting.

### Sevenoaks 20-20 Photography

This is going well, with over 80 photographs already completed.

### Sevenoaks Summer Festival

- This year is the 50<sup>th</sup> Anniversary of the festival, which will take place from the 20<sup>th</sup> June to the 5<sup>th</sup> July.
- Elkie Brookes has been confirmed for this year's event.
- John recommended the On Screen magazine, which is organised by The Stag.

### **Sevenoaks Town Council**

- The Bat and Ball Centre is progressing well.
- Dates for the Neighbourhood Development Plan consultation are as follows:

10am-3pm	Friday 31st January	Sevenoaks Kaleidoscope Library
10am-3pm	Saturday 1st February	Sevenoaks Kaleidoscope Library
10am-3pm	Friday 14 <sup>th</sup> February	Sevenoaks Town Council
10am-3pm	Saturday 15th February	Sevenoaks Town Council
10am-4.45pm	Monday 3 <sup>rd</sup> -13 <sup>th</sup> March (excluding 18 <sup>th</sup> -20 <sup>th</sup> Feb)	Stag Theatre Cafe
Station Opening Times	Monday 3 <sup>rd</sup> February -13 <sup>th</sup> March	Sevenoaks Railway Station

- The Cultural Quarter Strategy meeting will be held at 7pm on 23<sup>rd</sup> January at the Stag Plaza.
- Despite being turned down for CIL funding, planning for the Business Hub will continue.

### Stag

- Was pleased to announce that this year's panto Aladdin was record breaking in regards ticket sales and are looking forward to some innovative technological treats for Alice in Wonderland this year. A further two pantos will be showing over the coming few weeks.
- Stag Select was showing Little Women and 1917, both of which were doing well.

### 6. Date of next meeting

The next STP meeting scheduled for 2020 are: Wednesday 19<sup>th</sup> February. (Amended date) Wednesday 8<sup>th</sup> April

Wednesday 17<sup>th</sup> June Wednesday 19<sup>th</sup> Aug Wednesday 7<sup>th</sup> October AGM Wednesday 16<sup>th</sup> December

### 7. Press Release

None requested.

There being no further business the Chairman closed the meeting at 8.20pm.

### Sevenoaks Rail Travellers Association

### **Future Rail Services in Kent**

The Sevenoaks Rail Travellers Association (SRTA) represents rail users from stations around Sevenoaks including Dunton Green, up the Darent Valley line as far as Eynsford and east to Kemsing.

Sevenoaks is one of the busiest commuter stations in Kent with a footfall of over 4.1 million people each year. The existing fast services to London, our main work destination, are full and standing in the peak. Services via Bat & Ball and the Darent Valley are slow, calling at all stations.

The passenger demand from West Kent is a "hot spot" with three major stations along just 11 route miles (Sevenoaks, Tonbridge and Tunbridge Wells) having an aggregate footfall of over 12 million each year and over 15 million if the neighbouring smaller stations are included.

A fast, reliable train service is essential to maintain the vitality and prosperity of the community as well as providing vital links for employment, education and tourism.

### **Executive Summary**

Sevenoaks Rail Travellers Association (SRTA) represents the local area around one of Kent's busiest stations with a footfall in excess of 4million journeys per year. It is in an area with very high levels of housing growth and of commuting rates.

Objective 1 - Addressing Capacity Shortfall

- Network Rail (NR) predict a morning peak period shortfall of 4 train paths on the Kent mainline through Sevenoaks from 2022. NR state that, since mainline capacity cannot be economically further increased, this can ONLY be met by introducing the Maidstone East – Cambridge Thameslink service. The rolling stock for the service has been delivered but completion of new infrastructure work is currently preventing any decision on a date for its introduction. SRTA asks TfSE to make its early implementation a regional priority (Obj 1.1)
- Kent is the only county in the TfSE region without direct train access to Gatwick Airport.
   SRTA strongly supports the introduction of an Ashford-Gatwick service. In conjunction
   with North Downs line such a service could provide a potent rail backbone linking
   the whole TfSE region from Reading to Ashford, opening up a wide variety of
   new journey opportunities. (Obj 1.2)

Objective 2 - Franchising

- SRTA continue to argue strongly for the acceptance of TfL's proposal for the transfer of responsibility for all SER Metro services to them under its London Overground brand, providing greater accountability to rail users and improved quality of service. (Obj 2.1)
- The 2022 Kent Franchise, if relaunched, needs to include **provision for improved journey times and more equitable fare structures than currently prevail**. (Obj 2.2) Objective 3 Simplifying fare structure
- SRTA would welcome proposals from the Williams report to simplify the present fare system for rail users. (Obj 3.1)

- TVM and online ticket sales should be required to offer the cheapest available ticket for any journey as booking offices are. (Obj 3.2)
- The growing plethora of overlapping smart cards for rail travel should be ended with a single universal card for the TfSE region able to operate across all rail and TfL services. (Obj 3.3)

Objective 4 - Multi modal integration

• SRTA urges TfSE to promote closer multi modal integration of travel in its region thus promoting sustainable travel and a cleaner environment. (Obj 4.1)

Objective 5 – Accessible travel and student travel

• SRTA are firmly committed to working to make all modes of public transport accessible to all and ensuring that information is available in suitable formats for all users.(Obj 5.1)

### **Strategic Objectives**

### **Objective 1 - Addressing Capacity Shortfall**

Maidstone East – Cambridge Thameslink service

The latest Network Rail study of Kent rail services reports that the peak period capacity of the mainline through Sevenoaks is fully utilized each working day. The report forecasts a need for one additional peak period train path by 2022 and a need for a further 4 train paths between 2022 and 2044.

However, Network Rail's report states that the 4 additional paths needed from 2022 onwards CANNOT be delivered on the existing route via Sevenoaks due to very severe infrastructure constraints. Their only solution is the new additional fast service from Maidstone East via Otford and Swanley to London Bridge and the Thameslink core.

This service when fully implemented will energise an existing underused route and enhance lives in rapidly growing areas such as Kings Hill and West Malling as well as transforming service options along the Darent Valley.

The Class 700 rolling stock to provide this service has already been delivered. It is now clear that the steps to start the service, including a new depot, automatic train operation, and completion of automated train path setting on the line into London Bridge could take until 2022

This route is the last stage of the full Thameslink core implementation. Many industry observers believe it is seriously at risk from possible capacity limits through the Thameslink core in London and potentially from competition from other routes for its paths.

It is vital that delivery of this additional capacity for Kent is achieved in the shortest possible time, especially given the substantial new housing planned along its route.

### 2. Ashford – Gatwick link

Kent is the only county in all of SE England without direct access to London Gatwick (or any other) major airport. Historically train services have run from Kent to Gatwick by reversing at Redhill. In recent times, a change of trains has been needed which can sometimes include moving heavy luggage between platforms.

The result is that travellers today face an unhappy choice of a time consuming and expensive rail journey up to London, changing at London Bridge to travel back to Gatwick or as is usually the case they use road transport adding to congestion on the M25 and M23.

SRTA are convinced that it is important - for Kent as well as for TfSE - to get re-establish the link between Ashford and Reading as a viable service. The train or a portion of it would continue to serve Gatwick Airport. This would provide Kent passengers with a through service without the necessity of needing additional paths between Redhill and Gatwick. This could be the 'poster child' of a TfSE strategy, using rail links to establish a genuine SE network, rather than a set of radial links to London.

### 3. Re-signalling Tonbridge to Orpington

The Kent mainline Between Tonbridge and Orpington was built in the 19<sup>th</sup> century as a twin track railway. With the massive growth in population in west Kent and beyond, this section of track has become a major bottleneck. The severe infrastructure constraints caused by the need to cross the North Downs rules out quadrupling the route.

At present the signalling on the line provides just 18 paths per hour which, due to the need to serve small intermediate stations, provides just 15 trains per hour for rail users.

Sevenoaks RTA strongly urges consideration to be given to a programme of upgrading the signalling with the objective of achieving 24 paths per hour delivering 21 trains per hour.

### 4. Hayes line transfer to TfL

Although outside the regional boundary of TfSE, the transfer of the Hayes branch to TfL and its subsequent connection to the Bakerloo line has been recognized by Network Rail as the only way to free paths into the London termini from Metro to mainline use.

Sevenoaks RTA strongly encourages TfSE to support plans for the transfer as paths from Lewisham inwards to the London termini are fully utilized and prevent any growth in long distance services to the existing termini.

### 5. Integration of non-electrified routes

Across the TfSE region there are a number of examples of stretches of track which have still not been electrified. These include parts of the North Downs line from Reading , Marshlink from Ashford to Hastings and the Uckfield line. The decision of the DfT to resist any extension of third rail electrification has put plans to enhance all these routes under a form of "planning blight". This results in underuse of existing assets due to limitations on service options and causes overloading on other parts of the network due to passengers choosing alternative routes.

Sevenoaks RTA urges TfSE to press for early resolution of these problems either by a change of policy on third rail or the early introduction of bi-mode rolling stock.

### Objective 2 – Franchising

 Metro services to Sevenoaks – Sevenoaks RTA strongly believes that provision of SER's current metro services should be transferred as soon as possible to TfL to be operated under the London Overground brand. We would welcome a strong input from TfSE to the running of the remaining mainline services in Kent and East Sussex possibly combined with the mainline portion of the current Southern franchise.

2. 2022 Franchise specification - SRTA strongly believes that there must be democratic accountability involved in any future franchises. We recognize the important input that will be provided by the Williams report and we shall continue to press for greater regional input to the setting of franchise terms and to creating a process providing democratic accountability to rail users.

On the specifics of the 2022 franchise SRTA's major concerns are to see greater equity amongst rail users. West Kent pays amongst the most expensive fares per mile while suffering from some of the slowest average end to end speeds in any commuter area of the UK. A return to performance levels last seen in the 1980s would produce a significant daily saving in travel times for all those participating in the 15 million rail journeys from the west Kent stations each year.

### Objective 3 - Simplifying fare structure

- 1. Fare structure SRTA looks forward to examining the proposal expected to be included in the Williams report to simplify fares for the rail user. The integrated nature of ticketing across the UK with the ability to buy a ticket from any station to any other means that the industry needs to act as one. However, SRTA will wish to scrutinize any proposals made in the report to ensure that the interests of rail users are properly reflected.
- 2. TVM and online ticket sales SRTA members and many others continue to discover anomalies in the existing fare system when booking online or using TVMs. These can add significant amounts to the fare offered in comparison to the cheapest available fares.
  - SRTA strongly believes that there should be a legal requirement for TVMs and online websites operated by TOCs, as well as booking offices, to offer the cheapest available fare. To be effective this must be backed up by a delay-repay type reimbursement of overcharged passengers possibly involving a reimbursement of more than the amount overcharged as an incentive to TOCs to take this issue seriously.
- 3. Smart cards Sevenoaks RTA welcomes the introduction of smart card travel. However, we urge TfSE to examine options for a single card to cover the whole region including the many journeys made by residents which pass through central London and connect with other trains for onward travel.

The growing plethora of overlapping smart cards for rail travel should be ended and we would urge TfSE to introduce a single universal card able to operate across all rail and TfL services within its region.

### Objective 4 - Multi modal integration

 Sustainable transport strategy – SRTA endorses TfSE's ambition to getting more of the growth in passenger - and freight - traffic off the roads in SE England as a vital part of the government's zero carbon programme. The capacity limits of the M25 mean that orbital rail routes are needed round London to improve the environment in many areas closer to London such as Sevenoaks. 2. Sustainable access to local stations - Both our stations in Sevenoaks are close to congestion bottlenecks and pollution hotspots at Riverhead, Bat & Ball and in Sevenoaks town centre. For some this makes using rail services slow and unhealthy.

SRTA strongly supports the development of an integrated approach to public transport with suitable measures to promote use of local environmentally friendly travel options to relieve daily congestion and the resulting pollution in the peak approaching our local stations. For example, linking buses and trains, using joined up live running information, and making buses available when commuters need them – all currently lacking in Sevenoaks - would help reduce local congestion and pollution.

We believe that TfSE has a vital role to promote best practice in environmentally friendly, integrated public transport across all parts of its region, both urban and rural.

3. Community Rail Partnerships – SRTA wishes to encourage TfSE to engage actively with the Community Rail Partnerships across its region. These can provide a practical way to encourage rail use by allowing groups of local residents to improve the travelling experience by improving stations and their neighborhoods together with promoting local travel options, tourism etc.

### Objective 5 - Accessible travel and student travel

### 1. Accessible travel

Public transport has a growing role in enabling our aging communities to remain mobile. A key element is ensuring that all stations offer step-free access from street to train.

SRTA urges TfSE to adopt a policy of achieving step-free access from street to train across its region. Recognising the problems of existing rolling stock a policy of step-free access from street to platform may be needed as an interim measure. Much progress has been made at introducing better information services for people with sight and hearing disabilities nonetheless much more remains to be done.

### 2. School student travel

In common with many other parts of the TfSE region school travel twice a day is an important part of the public transport network. SRTA supports the continuation of the 16-17 Saver Card giving 50% off all fares at an annual cost of £30.

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## Strategic Aims

Sevenoaks Town Partnership c/o Sevenoaks Town Council Town Council Offices Bradbourne Vale Road Sevenoaks,

TN13 3QG

01732 459953

admin.tp@sevenoakstown.gov.uk

# Sevenoaks Town Partnership Strategic Aims completed between

2016-2021

### Iwinning - Promote Sevenoaks as a visitor designation within Twinning Vintage Bus's during summer months on circular route: Station, Stag, Events - Promote a calendar of events. Aim for one event per month relating to Sevenoaks. Promote the town's visitor attractions, events relating to Sevenoaks. Promote the town's visitor attractions, events Sevenoaks Loyalty Card – Assist and promote with Sevenoaks Loyalty Fransport link from Knole to Town Centre (Vintage Bus) - Encourage Production of website - Provide central e-location for information Production of website - Provide central e-location for information visitors from Knole into Town Centre and vice versa. To provide Markets – Support and promote – consider night-time market Consultation — To gather ideas and information from local Musical entertainment – Encourage more outside musical organisations relating to the Sevenoaks 'brand' entertainment on Saturdays and evenings and businesses. Website to be reviewed. Card - Now supporting Love local Card and businesses. Needs to be reviewed. Sencio, Knole - £3.00 daily ticket Towns via links to websites Topic & Aim Achieved <u>≕</u> ≥ $\equiv$ Investigating and investing in different Increasing visitors to Sevenoaks Town forms of digital marketing **Branding Sevenoaks** Aim S 2 ന

Providing a calendar blace to live and visit blace to live and visit blace to live and visit bloop issue brivate and community britance and community bri	Providing a calendar of events  Marketing the Town as a clean and safe	to promote other attractions, businesses and events in the town. An opportunity to advertise and provide information. Currently screens at Stag Foyer and Sevenoaks Mainline Station. There will be a screen installed at Bat & Ball Station.  III. Google Maps – Include on website  IV. Facebook & Twitter – Encourage regular updates about the positive activities happening in the town  V. Cross promotion between websites – Encourage links between websites  VI. Information pods – Located in public areas to enable access to information  I. Calendar of events – To promote more widely current events. To aim
	and safe	
		the second secon
		to assist with establishing and promoting one event per month
		Ongoing
	live and visit	
	Produce initiatives to address the empty	<ol> <li>Landlord Audit – Carry out audit of landlords to enable contact and</li> </ol>
	le e	then potential use of empty shops for alternative short-term provision
		- completed by SDC
		<ol> <li>Bligh's 2 – Encourage and assist where possible the completion of</li> </ol>
		Bligh's 2 including presence of key stores
		III. Start-up businesses – STP to showcase – within STP Business Awards
		(New Business under 5 years)
private an	Improve engagements between public and	I. STP Database – Increase business database to enable improved
	private and community sector partners in	engagement. From the STP Database a weekly newsletter is sent via
order to u	order to use this combined expertise to	email to engage businesses with events and information from the
improve the town	the town	Sevenoaks Town Partnership and its members.
		<ol> <li>Skills Audit – Prepare a skills audit relating to STP members and</li> </ol>
		partners

		Ë	Highway Banners – When not in use by paid advertising revert to
			generic advertising banner for the town. Currently banner advertising
			Markets in Sevenoaks in the Town Centre and general
			information/welcome banner at Mainline Station.
		≥	Neighbourhood Plan – Create a Neighbourhood Plan with the aim of
			becoming Planning Policy Guidance for the Town Centre. Currently in
			draft stages.
∞	Encourage inward investment in the town	<u>-</u>	Promote the town – Use all e-marketing opportunities available to
	and make Sevenoaks attractive for		promote the town
	businesses looking to start up	=	Business to Business – Encourage public and businesses to use local
			suppliers and keep the pound local – Via Business Show
6	Improving the accessibility and	<u>-</u>	Promotion of accessibility – Website information to include accessibility
	environment of Sevenoaks Town		logo
		≕	Promote key areas of environment and of points of interest – Work in
			partnership with Sevenoaks Society to use digital images (provided on
			information screens)
		≡	Car Parking – Liaise with SDC re potential for partial refund scheme for
			local car parks – Neighbourhood Development Plan Commissioning &
			Integrated Transport Strategy
		≥	Transport – Improve the station, train and bus links to the town
			(Number 8 and Vintage Bus)
		>	Sevenoaks Station – Improve the area around the outside of the station
			<ul> <li>see proposals within the Integrated Transport Strategy and</li> </ul>
			Neighbourhood Development Plan.

## Strategic Aims for 2016-2021

Updates October 2018

## 1. Increasing Visitors to Sevenoaks Town

Topic	Aim	2016	2017	2018	2019	2020	2021	4	Update / achieved
Night-time economy	Promote regular late-night shopping								Continue to promote
	and overing café cultura								
	מיוח בתבוווות כמוב כחונחוב								I hursday Evenings in
									Summer
									<ul> <li>Liaise with Hollybush</li> </ul>
									Retailers
									<ul> <li>Liaise with Bligh's</li> </ul>
Independent specialist	Promote independent and specialist								<ul> <li>Highlight on digital</li> </ul>
shops	shops – bookshop, cd shop,								marketing
	chocolate shop – with the aim to								<ul> <li>Seek to develop night-</li> </ul>
	promote individuality of Sevenoaks								time economy via
									Sevenoaks Town
									Partnership initiatives,
									entertainment on the
									Vine one evening per
									week
									<ul> <li>Also promoted in Business</li> </ul>
									Awards
Host annual	e.g. Clown's Festival / Music Hall and								<ul> <li>Further research to be</li> </ul>
conference	Variety Festival / Comedy Fringe								undertaken.
Signage	Encourage good signage –								Being reviewed within
	particularly from station, and for								Neighbourhood
	markets								Development Plan
Sevenoaks Gateways	Review aesthetics of Gateways to								Being reviewed within
	the town – consider additional								Neighbourhood Development Plan
	improvements								
Cultural Quarter	Vision								Build on aspirations within
									neighbourhood development plan.

Darent Valley	Sharing promotions to encourage	CRP launched September 2019
Community Rail	visitors from six stations to increase	
Partnership (CRP)	footfall	

## 2. Branding Sevenoaks

Topic	Aim	2016 2017	2018 2019	2020	2021	Ŧ	Update / achieved
Branding established	Continue to promote						

## 3. Investigating and investing in different forms of digital marketing

Topic	Aim	2016	2016 2017 2018 2019 2020 2021	2018	2019	2020	2021	Ħ	Update / achieved
Online sales promotion	Encourage people to stay in or visit Sevenoaks								Included within website specification
Viral marketing – you tube	Encourage you tube advertising								
Digital availability	Ensure that those without access or inability to use online sites are not left out								Regular production of printed material where possible
Online loyalty card	Use app for town wide discounts								

## 4. Providing a calendar of events

		2040	2047	2010	2010	0000	1000	4	Ilabato / achiovad
lopic	AIM	ZOTO	0707 6107 0107 7107 0107	2010	2013	2020	1707	4	חלחמוב / מרוובאבת
Comedy Fringe Festival	Pre Edinburgh festival –								<ul> <li>Further research and</li> </ul>
	increase visitors to town								provision of sponsorship
									to be undertaken
Independent Film Festival	Increase visitors to the town								<ul> <li>Further research and</li> </ul>
									provision of sponsorship
									to be undertaken

Independent Shopping Day – 4 <sup>th</sup> July	Promote Sevenoaks independent retailers	Event to be held in 2019
Create Key Events for following months:  January February – Mayors Quiz Night March April – Business Show and launch of Business Awards nominations May- Wellbeing Show and Food Festival June – In Bloom, Bands on the Vine August – Summer Festival July – Bands on the Vine August – Summer Play Dates September – Business Awards and Food Festival october – Literary Festival and Pink Week November – Torchlight Parade and Christmas Light Switch on December – Food Festival, Parade and Christmas Light Switch on December – Food Festival,		
Events Committee	Continue to encourage shared use of resources between different organisations	
Financing key events	Encourage businesses to contribute e.g. Christmas Lights and Sevenoaks in Bloom	

## 5. Marketing the town as a clean and safe place to live and visit

Topic	Aim	2016	2017	2018	2017 2018 2019 2020	2020	2021	£	Update / achieved
Purple Flag	Apply and promote Purple Flag status								Further research to be carried out within BID process.
Crime Statistics	Promotion of good crime								Via new website.
	statistics – e.g. one of the								
	safest place in the UK								
Market Sevenoaks attributes	Clean, green, spacious, wildlife,								Via new website.
	cycling, golf, walking								

## 6. Produce initiatives to address the empty shop issue

Topic	Aim	2016	2017	2017 2018	2019	2020 2021	2021	£	Update / achieved
Business Rates	Campaign for a rate free period								
	for new businesses								
Business Rates / BIDS	Campaign for a % to be								Initial work and consultation
	returned to local community –								undertaken. To be developed. Link
	consider applying for BIDS								to cultural quarter
Local Art Groups	Assisted to use empty window								
	space								
Reduced rent schemes	Campaign for landlords to offer								
	incentive rent for new								
	businesses								
Secondary Shopping Centres	To encourage shopping								Liaison with Holly Bush Retailers
	facilities in St Johns and station								commenced August 2016
	(square) London Road								
Encourage Range of Shops	Forward public data/research								
	to landlords re desired facilities								
STP promotional banner for	Place attractive information								
empty shops	banner in empty shop windows								

Updates October 2018

7. Improve engagements between public, and private and community sector partners in order to use this combined expertise to improve the town

Topic	Aim	2016	2017	2018	2019	2020	2021	щ	Update / achieved
STP Newsletter	To provide regular information on the activities of the STP and how to become involved								Emailed weekly by STP. Printed within Sevenoaks Chronicle.
STP 'Community Meetings'	Three meetings to be arranged per annum to discuss particular topics – meetings open to all to attend								Meeting with Police Commissioner 'Safety for Retail' November 2019
Increase awareness of STP activities	Arrange events Coordinate marketing								Ongoing  STP brand awareness #Townteam
	Engage with partners to promote STP activities								<ul> <li>Business Shows/Business Awards/Regular communication</li> </ul>
Young People	Consult with young people to discuss future visions								Youth café could be used to assist with this
Library	Involve the library more								Info pod Installed removed in 2015 and placed in Sencio Foyer
Town Health Check	Initiate a 'Town Health Check' identify good and poor attributes of town								Assistance available as being one of national Town Teams
Youth Café	Promote benefits of youth café  – benefit to parents and carers whilst eating out, shopping, using leisure facilities								Opened in July 2012. Meets one of Portas recommendations

8. Encourage inward investment in the town and make Sevenoaks attractive for businesses looking to start up

Topic	Aim	2016	2017	2018	2019	2020	2021	4	Update / achieved
Business Angel Scheme	Create a Sevenoaks Business Angel Scheme					1			Research needed
Disabled Access to Bat & Ball Station	Support the regeneration of the station, including disabled access								Completed 2019
Public Realm	Support proposals for improvements to the Public Realm e.g. Benches, street furniture		7—————————————————————————————————————						
Culture	Support cultural activities and provisions throughout the town, working with partners including schools to achieve this								Recognise economic benefits of the Stag in the town. Cultural quarter and strategy to be created as part of Neighbourhood Development Plan
Grot Spots	Support proposals for addressing identified 'Grot Spots' in the town: Bat & Ball Station Post Office external area Station square Station bridge Stag Wall – walkway to car park One Stop Fountain Other areas identified in NDP								
Britain in Bloom	Support methods to improve the aesthetics of the town via the Britain in Bloom initiative working with partners and volunteers								Needs increased financial support and involvement from businesses as other towns.

9. Improving the accessibility and environment of Sevenoaks Town

Topic	Aim	2016	2017	2018	2019	2020 2021	2021	41	Update / achieved
Town Trail	Consider implementation of tourist town trails								Further research to be undertaken
Bat & Ball Station	Support proposals for the regeneration of the station and								SDC Economic Development Plan September 2014. STC
	surrounding areas								Regeneration of area. STC taking long term lease on station building
									to refurbish. Completed commenced 2019
Community/Conference	Support the development of the								
Centre	Community Centre to include								
	conference facilities								
Friends of Bat & Ball Station	Encourage group interaction in							£5,000	
	development of station and								
	station building								